

2 July 1979

MEMORANDUM FOR: Board of Editors, Studies in Intelligence

SUBJECT: Article Submitted by [REDACTED]

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1. Please add the attached manuscript to the package I passed out at Friday's meeting.

2. I want to make a special plea for your approval of this article. The problem the author addresses is basic in more ways than one, and it has persisted precisely because it has not had sufficient airing and discussion.

3. Sherman Kent and the others who launched Studies in Intelligence did so because they recognized that all intelligence professionals have a stake in improving our craft and that all wisdom is not necessarily encompassed by the particular chain of command in charge of a particular line of work at a particular time.

4. This argument for another look at the practice of basic intelligence research comes at a propitious time. We have had more than three years of experimentation in NFAC to see what works and what doesn't in the research and analysis business, and we will shortly have a new D/NFAC who could benefit from the kind of discussion this article could provoke.

5. Publication of the article could encourage other professionals to contribute the kind of doctrinal inquiries the Board has said it wants to include in Studies. The author has bet me a brace of martinis that the article will not be published, which says something about the general attitude toward Studies' reputation as a genuine forum for discussion of our craft. I will happily share my winnings at the next [REDACTED] meeting if the Board will help me win the bet.

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6. It has been proposed that a second interim meeting of the Board be held on Thursday 2 August in the IG Conference Room, 6E13 Headquarters, to review the articles you have in hand and any others I may receive in the next two weeks. May I remind you also of the awards ceremony to be held in the Director's Conference Room on Tuesday 10 July at 11:15; members should be in their seats before that time.

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Studies in Intelligence

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